

# SAFe® Lean-Agile Principles

*The impression that “our problems are different” is a common disease that afflicts management the world over. They are different, to be sure, but the principles that will help to improve the quality of product and service are universal in nature.*

—W. Edwards Deming

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**#1 Take an economic view**

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**#2 Apply systems thinking**

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**#3 Assume variability; preserve options**

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**#4 Build incrementally with fast, integrated learning cycles**

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**#5 Base milestones on objective evaluation of working systems**

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**#6 Visualize and limit WIP, reduce batch sizes, and manage queue lengths**

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**#7 Apply cadence, synchronize with cross-domain planning**

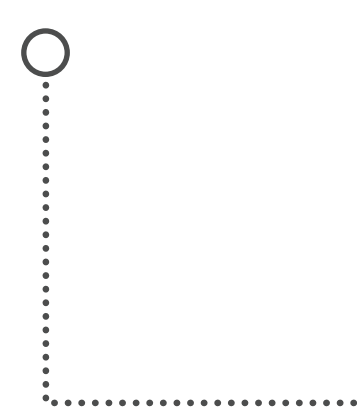
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**#8 Unlock the intrinsic motivation of knowledge workers**

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**#9 Decentralize decision-making**

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**SAFe is based on nine immutable, underlying Lean and Agile principles.**

These are the fundamental tenets, basic truths and economic underpinnings that drive the roles and practices that make SAFe effective.



**SCALED AGILE™**